



Strategic Mixed-Use Development in the Granary District

 Total Project Cost
 Apartments
 Avg. Apt SF
 Leasable SF
 IRR

 \$70,875,104
 208
 752.5
 156,468
 17.50%

Exit Value Parking Stalls Total Retail SF Equity Multiple Cap on Cost \$98,801,671 208 8,712 2.21 6.02%

CBRE







"In today's residential market - immediate access to the major downtown collectors with onsite plazas, rooftop amenities, repurposed buildings, and Granary adjacency sets this project apart."

- Jake Wood, J. Fisher Capital in Salt Lake City, UT

DISTRICT ANALYSIS

The Montrose & Kilter block are redefining mid-town Salt Lake City. This new exciting innovation district is the future for the life in the Granary District. Situated amongst booming redevelopment to the north, west, and south, the corner of 800s. and 300w. is a site not to be overlooked. Elevating grounding character in this area anchors the local culture and street life this area is wanting, but may miss the opportunity to achieve. Public and semi-public rooftop amenities encourages multidimensional engagement on this site.



Site District



Main Transportation Network

VALUES

INNOVATION

A south-facing building responding to local bioclimatic conditions, The Montrose is energy efficient. Bringing tenets of passive architecture to this area, the anticipated costs & carbon footprint are significantly reduced. These benefits are admired by the target market & investment financials.

COMMUNITY

With large redevelopment investment surging in this district, there is a growing need for community spaces. Inspired by the local character, this site offers a midtier bar & restaurant experience, flexible venue space for live music and rotating food trucks, and immense amenities at the street-level and up on the rooftops.

ROOTS

Capturing the remaining strands of character in this area is imperitive for successful adoption by the community. The future of this district is contingent on deep, genuine connection to the sense of place. Without this secret ingredient, the district will not be everlasting.

SUSTAINABILITY

Conscientious of people and place, The Montrose & Kilter block accepts the role in sustainable development and environmental remediation. With a primed site, Cirque Studio aims to thoughtfully incorporate green practices such as electric charging, carbon offset, and bioclimatic architecture.

RETREAT DAWN TO DUSK

From the various rooftop levels, residents & visitors can oversee the life of The Montrose & Kilter block as well as the street life of the Granary District.



LIFE IN THE PLAZA

From 800s, The Kilter establishes a vibrant engagement space serviced by food, drink, creativity, and neighborly commercial.



THE MONTROSE

Featuring exceptional rooftop amenities, this multi-family development offers spaces to connect, improve, and engage with the growing community.

ROOFTOP MECCA

Curating leisurely community engagement to serve the district & the city at large. From sunrise yoga to evening cocktails in the rooftop of The Montrose & Kilter responds to district needs & has something for everyone.

ELEVATED AVENUE

The namesake, Montrose Avenue, has been elevated to the deck of the 2nd level providing a protected, semi-public space.

VIBRANT ART CENTER

Inviting local artists to take ownership of this space, the Kilter block features high-end wall murals. Imbuing value into this neighborhood by leaning into the creative arts of all mediums.

RETAIL AT THE KILTER

An active space for live music, food, and boutiques, The Kilter leans into its auto shop history leveraging the existing character and harmonizing between old & new.

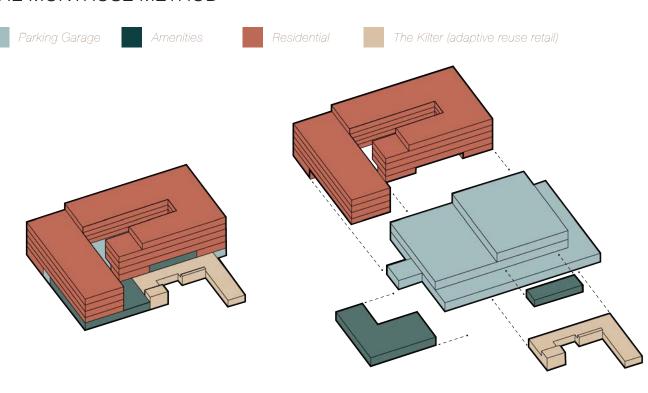
MODERN FLEX SPACE

Providing indoor and outdoor productivity areas, this responsive development plan creates areas for residents & visitors to thrive.

PARKING STRATEGY

Embedded within The Montrose, the parking podium adds tidy convenience to this mixed-use site. With 2.5 levels, this portion of the build can seamlessly transition to accommodate future needs of the site, moving from parking to retail, amenity, or venue space as market demands and vehicular dependencies anticipatedly shift.

THE MONTROSE METHOD



ROOFTOP ATTRACTIONS

- + Lounge & bar patio
- + Private yoga garden
- + Rock climbing wall
- + Hot tub sauna
- + Venue overlook
- + Furnished Indoor Lounge

BUILDING AMENITIES

- + Fitness center
- + Secure mail lockers
- + Modern Lobby
- + Recycling & Composting
- + Ski & bike storage
- + Smart home technology

EXTERIOR DECORUMS

- + Venue courtyard
- + Covered parking
- + Electric car chargers
- + Vibrant mural art
- + Private balconies
- + Translucent garage facades

THE MARKET VISION

Featuring exceptional rooftop amenities, this mixed-use multi-family development offers spaces to connect, improve, and engage with the growing community.

- The namesake, Montrose Ave, has been elevated, providing a protected, semi-public space for residents & visitors to roam and connect.
- An active space for live music, rustic food & beverage, and neighborhood boutiques, the Kilter leans into its auto shop roots while redefining its future.
- Podium parking provides convenient access for residents while also creating innovative outdoor amenity spaces.
- With a range of public, semipublic, and private outdoor spaces, The Montrose & Kilter block exhibits an attuned understanding of human habitat and what makes their consumers thrive.

DEVELOPMENT CRITERIA

LEGALLY PERMISSIBLE

The Montrose is legally permissible under current entitlements. The site is zoned under Salt Lake City's FB-UN2 designation. Development regulations are based on building type, with the overall scale, form and orientation of buildings as the primary focus. Salt Lake City's zoning code specifically calls for a 65 foot height limitation for our parcel at the corner of 300w, and 800s.

PHYSICALLY POSSIBLE

Multiple redevelopment sites are located near The Montrose, such as the thoughtful density plan LOCI has proposed just to the west. These new projects tie into our programming and increase the overall value of our site. This symbiosis infuses vitality back into this district, truly leaning into the highest and best use of this site for this area.

MAXIMALLY PRODUCTIVE

The Montrose project is maximally productive, as it achieves a density of 107 units per acre, and builds up to its maximum permissible height of 65 feet. It also takes advantage of the existing infrastructure to provide a unique indoor and outdoor retail experience. Transit access is close and convenient due to the project's orientation on 300w. and proximity to the 200w. 900s. light rail Trax station.

FINANCIALLY FEASIBLE

The Montrose presents a unique opportunity to generate attractive returns for its equity partners. With a 17.5% project-level IRR and a 16.2% investor IRR, the project offers compelling returns in an otherwise challenging environment.

FEASIBILITY

DEVELOPMENT COSTS

| Land | \$ | 12,344,904 | \$ | 59,350.50 | per unit |
|---------------------------------|-----------------------|------------|----------------|------------|----------|
| Multifamily Vertical Hard Costs | \$ | 37,748,941 | \$ | 181,485.29 | per unit |
| Retail Vertical Hard Costs | \$ | 1,049,160 | \$ | 5,044.04 | per unit |
| Retail TIs | \$ | 224,820 | \$ | 1,080.87 | per unit |
| Site Development | \$ \$ \$ | 725,000 | \$ \$ \$ | 3,485.58 | per unit |
| Landscaping | \$ | 150,000 | \$ | 721.15 | per unit |
| Parking | \$ | 5,616,000 | \$ | 27,000.00 | per unit |
| Amenities | \$ | 500,000 | | 2,403.85 | per unit |
| Hard Costs | \$ | 46,013,921 | \$ | 221,220.77 | per unit |
| Architecture | \$ | 920,278 | \$ | 4,424.42 | per unit |
| Engineering | \$ | 460,139 | \$ \$ | 2,212.21 | per unit |
| Environmental | \$ \$ | 10,000 | \$ | 48.08 | per unit |
| Geotech | \$ | 10,000 | \$ | 48.08 | per unit |
| Permits & Impact Fees | \$ \$ | 1,768,000 | \$ \$ \$ \$ \$ | 8,500.00 | per unit |
| Taxes | \$ | 50,000 | \$ | 240.38 | per unit |
| Legal | \$ | 50,000 | \$ | 240.38 | per unit |
| Insurance | \$ | 1,150,000 | \$ | 5,528.85 | per unit |
| FF&E | \$ \$ \$ \$ | 100,000 | \$ | 480.77 | per unit |
| Temp Utilities | \$ | 20,000 | \$ \$ | 96.15 | per unit |
| Marketing | \$ | 50,000 | \$ | 240.38 | per unit |
| Testing & Inspections | \$ | 20,000 | \$ | 96.15 | per unit |
| Entitlements | \$ | 25,000 | \$ | 120.19 | per unit |
| GC Fee | \$ | 2,300,696 | \$ | 11,061.04 | per unit |
| Soft Costs | \$ | 6,934,114 | \$ | 33,337.09 | per unit |
| Market Study | \$ | 10,000 | \$ | 48.08 | per unit |
| Appraisal | \$ | 10,000 | \$ | 48.08 | per unit |
| Origination Fee | \$ | 606,049 | \$ | 2,913.70 | per unit |
| Lender's Legal | \$ \$ \$ | 25,000 | \$ | 120.19 | per unit |
| Financing Costs | \$ | 651,049 | \$ | 3,130.04 | per unit |
| Develop Fee | \$ | 2,143,963 | \$ | 10,307.52 | per unit |
| Contingency | \$ | 2,787,152 | \$ | 13,399.77 | per unit |
| Total Development | \$ | 70,875,104 | \$ | 340,745.69 | per unit |

RENT COMPARABLES



Post District Residences 510 S. 300 W. Salt Lake City, UT

| Studio | \$3.19 ps |
|--------|-----------|
| 1 Bed | \$2.68 ps |
| 2 Bed | \$2.65 ps |



The Charli 828 Richards St Salt Lake City, UT

| Studio | \$3.22 psf |
|--------|------------|
| 1 Bed | \$2.50 psf |



6th and Main 611 S. Main St Salt Lake City, UT

| Studio | \$3.22 ps |
|--------|-----------|
| 1 Bed | \$2.86 ps |
| 2 Bed | \$2.49 ps |

BUSINESS PLAN

Construction Start Date Cost per Mul

June 2023 \$34

Construction Duration

24 months

Construction End Date

February 2025

Cost per Multi-family Unit

\$340,746

Average Rent per SF

\$2.65

Average Apartment Rent

\$1,995

Y2 Stabilized NOI

\$4,436,767

Total Project Cost per SF

\$385

Total Project Cost

\$70,875,104

CONSTRUCTION FINANCING

 Loan under LTC method DSCR Capacity Loan
 \$60,245,000 \$42,302,396 \$42,300,000

 Loan-to-Cost (LTC)
 Interest Rate 7.50%

 Ammortization
 Term 30

PERMANENT FINANCING

| 75% |
|--------------|
| 1.25 |
| \$73,946,123 |
| \$55,099,213 |
| \$55,100,000 |
| 5.00% |
| 5 |
| 30 |
| 5 |
| |

EXIT ASSUMPTIONS

Exit Cap Rate 5.00%

Cap on Cast 6.02%

Cost of Sales

Spread

1.02%

SOURCES & USES

Debt \$ 42,300,000 Equity \$ 28,575,104

Total Source \$ 70,875,104

DEAL ECONOMY

| CASH FLOW DURING OPERATIONS | | YEAR 1 | | YEAR 2 | | YEAR 3 | | YEAR 4 | | YEAR 5 |
|--------------------------------|----|----------------------------|----|----------------------------|----|----------------------------|----|----------------------------|----|----------------------------|
| Gross Potential Rental Revenue | | | | | | | | | | |
| Gross Potential Rent | \$ | 5,204,057 | \$ | 5,412,219 | \$ | 5,601,647 | \$ | 5,797,705 | \$ | 6,000,624 |
| Lease-up Vacancy | \$ | (2,081,623) | \$ | - | \$ | - | \$ | - | \$ | - |
| Stabilized Vacancy | \$ | - | \$ | (216,489) | \$ | (224,066) | \$ | (231,908) | \$ | (240,025) |
| Concessions | \$ | (156,122) | \$ | (13,531) | \$ | (14,004) | \$ | (14,494) | \$ | (15,002) |
| Total Net Rental Income | \$ | 2,966,313 | \$ | 5,182,200 | \$ | 5,363,577 | \$ | 5,551,302 | \$ | 5,745,598 |
| Other Income | | | | | | | | | | |
| Parking Income | \$ | 172,973 | \$ | 287,827 | \$ | 297,901 | \$ | 308,327 | \$ | 319,119 |
| RUBS Utility Income | \$ | 31,450 | \$ | 52,332 | \$ | 54,164 | \$ | 56,059 | \$ | 58,022 |
| Application & Other fees | \$ | 47,174 | \$ | 78,498 | \$ | 81,246 | \$ | 84,089 | \$ | 87,032 |
| Internet/Media Income | \$ | 47,174 | \$ | 78,498 | \$ | 81,246 | \$ | 84,098 | \$ | 87,032 |
| Pet fee | \$ | 31,450 | \$ | 52,332 | \$ | 54,164 | \$ | 56,059 | \$ | 58,022 |
| Adaptive Reuse Rents (NNN) | \$ | 245,503 | \$ | 255,324 | \$ | 264,260 | \$ | 273,509 | \$ | 283,082 |
| Effective Gross Income | \$ | 3,542,037 | \$ | 5,987,011 | \$ | 6,196,556 | \$ | 6,413,436 | \$ | 6,637,906 |
| Operating Expenses | | | | | | | | | | |
| Repairs & Maintenance | \$ | 171,392 | \$ | 176,534 | \$ | 181,830 | \$ | 187,285 | \$ | 192,903 |
| Contract Services | \$ | 128,544 | \$ | 132,400 | \$ | 136,372 | \$ | 140,463 | \$ | 144,677 |
| Marketing | \$ | 64,272 | \$ | 66,200 | \$ | 68,186 | \$ | 70,232 | \$ | 72,339 |
| Payroll | \$ | 192,816 | \$ | 198,600 | \$ | 204,558 | \$ | 210,695 | \$ | 217,016 |
| General & Administration | \$ | 42,848 | \$ | 44,133 | \$ | 45,457 | \$ | 46,821 | \$ | 48,226 |
| Property Taxes | \$ | 407,056 | \$ | 419,268 | \$ | 431,846 | \$ | 444,801 | \$ | 458,145 |
| Insurance | \$ | 192,816 | \$ | 198,600 | \$ | 204,558 | \$ | 210,695 | \$ | 217,016 |
| Utilities | \$ | 19,282 | \$ | 19,866 | \$ | 20,456 | \$ | 21,070 | \$ | 21,702 |
| Management Fee | \$ | 141,681 | \$ | 239,480 | \$ | 247,862 | \$ | 256,537 | \$ | 265,516 |
| Capital Reserves | \$ | 53,560 | \$ | 55,167 | \$ | 56,822 | \$ | 58,526 | \$ | 60,282 |
| Total Operating Expenses | \$ | 1,414,267 | \$ | 1,550,244 | \$ | 1,597,948 | \$ | 1,647,126 | \$ | 1,697,823 |
| | | , , | | | | , , | | , , | | |
| Net Operating Income | \$ | 2,127,770 | \$ | 4,436,767 | \$ | 4,598,608 | \$ | 4,766,310 | \$ | 4,940,084 |
| Annual Debt Service DSCR | \$ | (2,755,000) 0.77 | \$ | (2,755,000) 1.61 | \$ | (2,755,000) 1.67 | \$ | (2,755,000) 1.73 | \$ | (2,755,000) 1.79 |
| Net Cash Flow | \$ | (627,230) | \$ | 1,681,767 | \$ | 1,843,608 | \$ | 2,011,310 | \$ | 2,185,084 |
| Reversion (5% Exit Cap) | | (- ,) | • | , , - | • | ,, | , | ,- , | \$ | 98,801,671 |
| Principal Balance | \$ | _ | \$ | 55,100,000 | \$ | 55,100,000 | \$ | 55,100,000 | \$ | 55,100,000 |
| Net Reversion Proceeds | | | | ,, | | , , | | , , | \$ | 43,701,671 |
| Cash on Cash | | 7.83% | | 16.32% | | 16.92% | | 17.53% | | 18.17% |
| Equity Multiple | | | | | | | | | | 2.21 |
| Unlevered IRR | | | | | | | | | | 10.92% |
| Levered IRR | | | | | | | | | | 17.50% |
| Levered IRR | | | | | | | | | | 17.50% |
| Key Operating Metrics | | | | | | | | | | |
| Multifamily Income | \$ | 5,204,057 | \$ | 5,412,219 | \$ | 5,601,647 | \$ | 5,797,705 | \$ | 6,000,624 |
| Growth Rate | | 5.0% | | 4.0% | | 3.5% | | 3.5% | | 3.5% |
| Retail Income | \$ | 245,503 | \$ | 255,324 | \$ | 264,260 | \$ | 273,509 | \$ | 283,082 |
| Growth Rate | • | 5.0% | • | 4.0% | • | 3.5% | • | 3.5% | • | 3.5% |
| | | | | | | | | | | |
| Operating Margin | | 60.1% | | 74.1% | | 74.2% | | 74.3% | | 74.4% |
| Opex Percentage | | 39.9% | | 25.9% | | 25.8% | | 25.7% | | 25.6% |
| Growth Rate | | 3.0% | | 3.0% | | | | | | 3.0% |
| OE. | | | | | | | | | | |